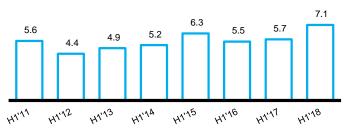
WHAT'S NEXT?

TODAY'S CHANGE IS TOMORROW'S OPPORTUNITY

VIETNAM'S ECONOMY MAINTAINS STELLAR PERFORMANCE, WITH INCREASED CONSUMER SPENDINGS AFTER **NECCESSITIES**

HIGHEST HALF YEAR GDP since 2011

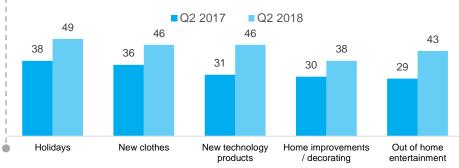
GDP % Growth vs. YA



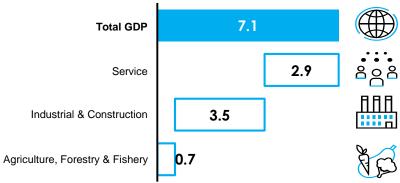
VIETNAM CONSUMER CONFIDENCE INDEX



TOP SPENDING AFTER NECESSITIES



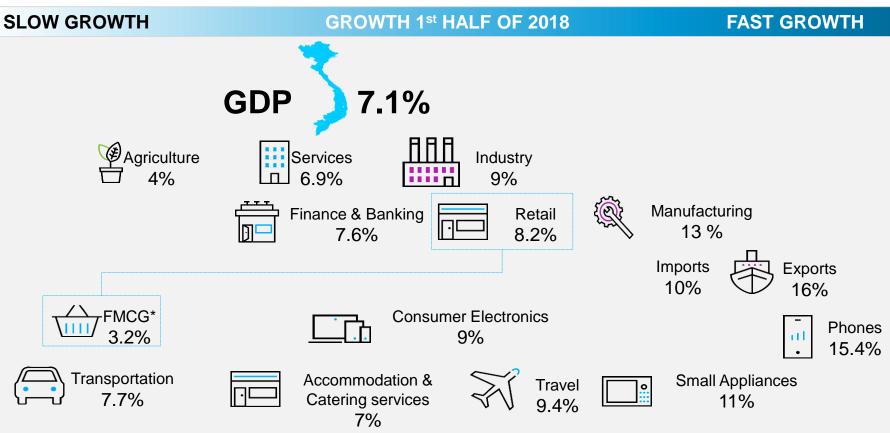




OTHER INDUSTRIES ARE GROWING FASTER THAN FMCG



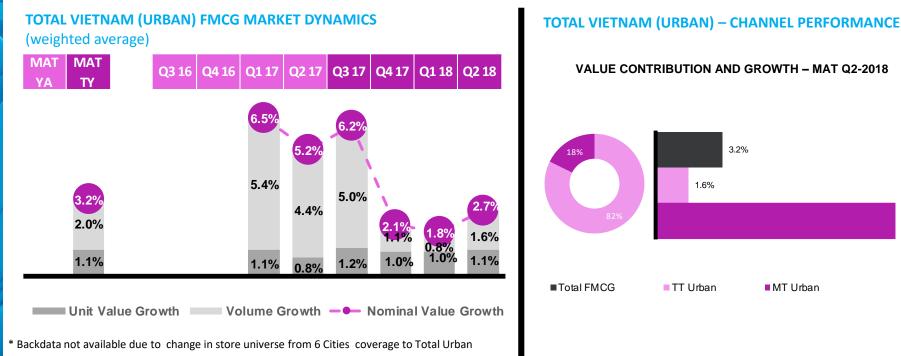




Source: *Nielsen Retail Audit Data FMCG Urban (YTD TY);

Desk Research http://www.vietnam-briefing.com/news/vietnams-economy-sees-strong-growth-in-the-first-half-of-2018.html/

WHILE TRADITIONAL TRADE BEGINS TO SHOW SIGNS OF RECOVERY, MODERN TRADE CONTINUES TO BE IN THE SPOTLIGHT

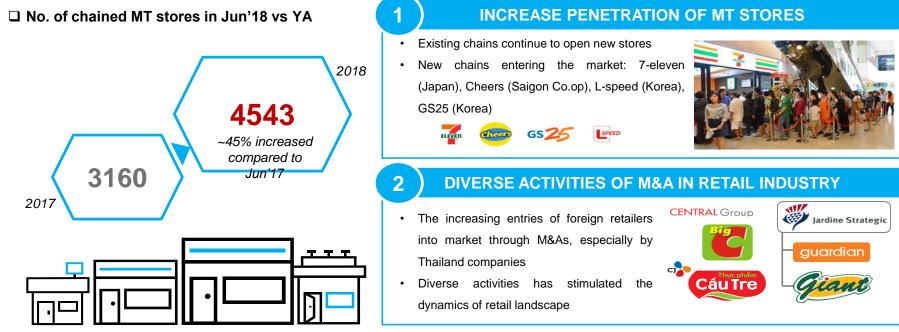


Versus year ago - MT Urban except Beer, Beverage and Cigarette is MT Partial

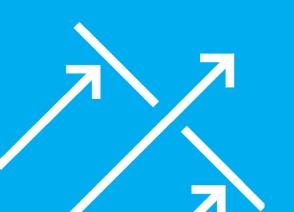
FMCG including 33 categories: Shampoo, Hair Conditioner, Toilet Scap, Toothpaste, Toothbrush, Feminine Protection, Laundry, Dishwashing Liquid, Fabric Softener, Household Cleaner, H.I. Aerosol, H.I. Coil, Insecticide Control, Msg-Bouillon, Instant Noodles, Biscuits, Pie & Sponge Cake, Soft Drink, Energy Drink, RTD Tea, Fruit Juice, Package Water, Sport Drink, Coffee, Beer, RTD Milk, SCM, Sauces, Chili Sauce, Tonic Food Drink, Cigarette, Baby Diaper, Milk Powder

11.3%

MODERN TRADE KEEPS GROWING IN TERM OF STORE EXPANSION, PROVIDING CONSUMERS MORE CHOICES TO SHOP AND BUY



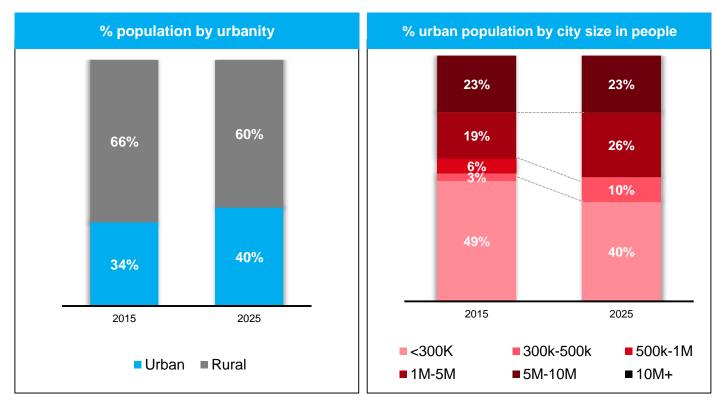
HOW DO YOU BECOME WHAT'S NEXT WHEN THE PACE OF CHANGE IS ACCELERATING?







MORE PEOPLE WILL LIVE IN MIXED DENSITY CITIES (75 - URBANISATION MILLION) THAN MEGA CITIES. WHERE IS YOUR NEXT SOURCE OF GROWTH?

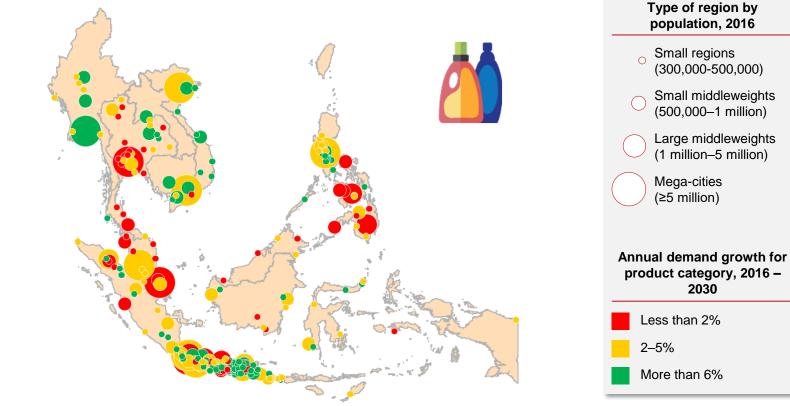


Source: Study What's Next In Emerging Markets Study, 2018

11

THEN, THE FORMULA OF GROWTH MAY NOT EXIST IN OUR MEGA-CITIES IN THE FUTURE.

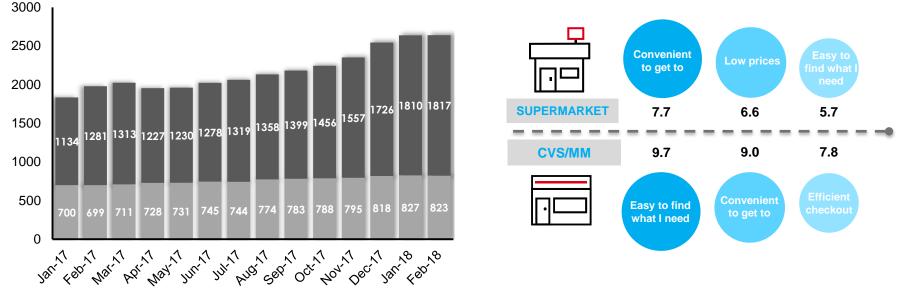
FORECAST: DEMAND GROWTH FOR DETERGENT, 2016 - 2030



URBANIZATION LEADS TO CONVENIENCE NEED, AND CVS/MM EXPANSION

□ Number of Chained Convenient store & Minimart (stores)

D Top 3 important attributes for shopping destination (index)



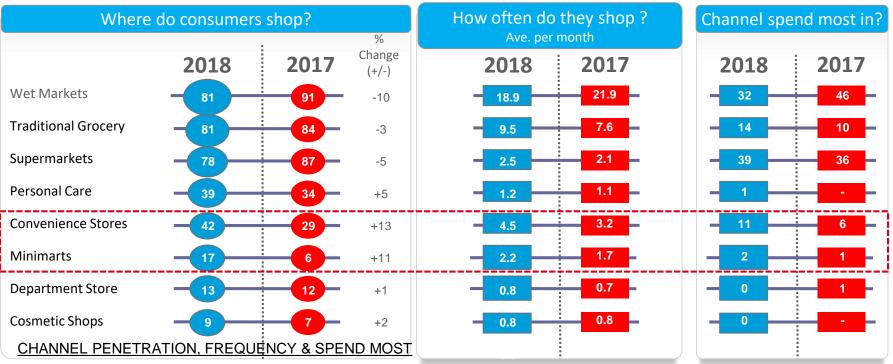
Convenient Store Minimart

Source: Retailers' official website. CVS includes Circle K, B's Mart, Family Mart, Shop & Go, Mini Stop, 7-eleven. MM includes: VinMart+, Coop Food, SatraFoods, Bach Hoa Xanh, Coop Smile, T-Mart, My Auchan. Nielsen Shopper Trend 2016 - Total Hanoi & Ho Chi Minh (All HM/SM shoppers n=1346)

11

CVS & MM GAIN SIGNIFICANT PENETRATION & FREQUENCY

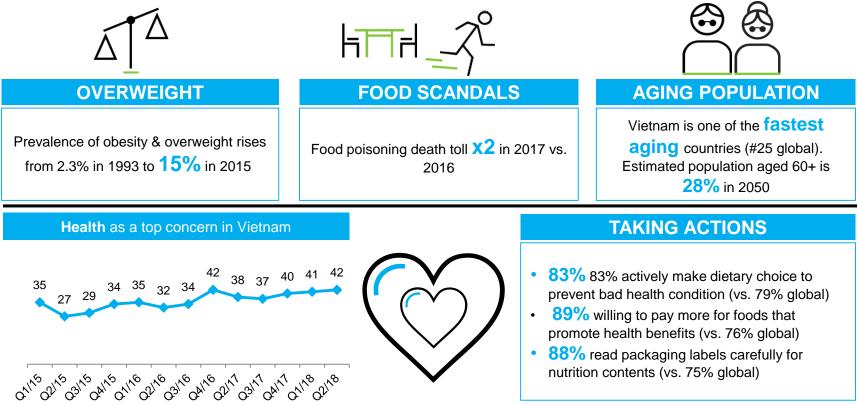
CHANNEL PENETRATION, FREQUENCY & SPEND MOST



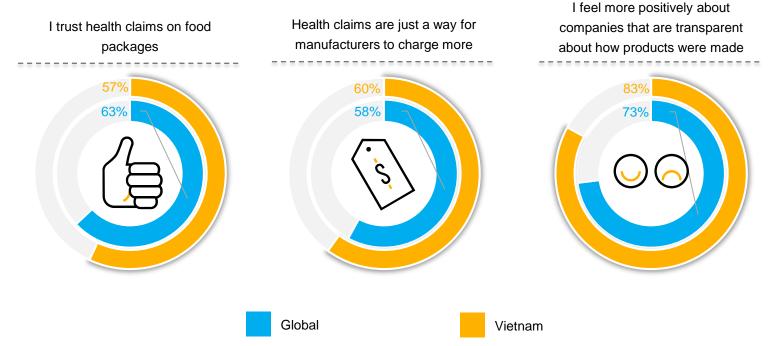
Base: All shoppers

Ref: Q7a Which of these types of stores have you visited in the past 4 weekss? | Ref: Q8 On average, how often would you shop at the following type of store? Ref: Q7d Which of these types of stores would be the one where you normally buy most of your food and grocery items?

VIETNAMESE ARE VERY CONSCIOUS ABOUT HEALTH, AND THEIR CONCERN IS ONLY INCREASING



NEED TO RESOLVE THE TRUST ISSUES



FMCG E-COMMERCE IS STILL AT EARLY STAGE IN IN VIETNAM

E-commerce % Contribution to total FMCG Sales – 2016

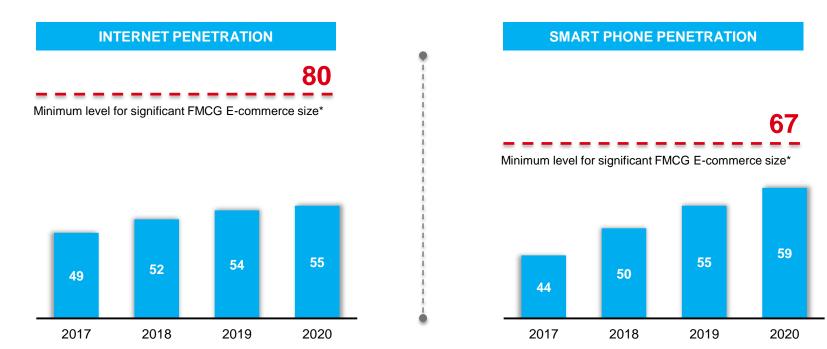
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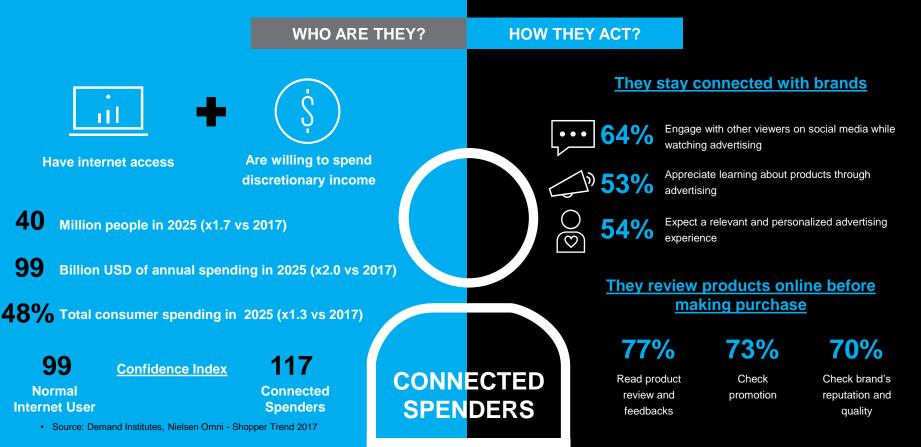
FOUNDATIONAL ELEMENTS SHOW IMPROVEMENT, BUT YET TO MEET THE THRESHOLD FOR SIZEABLE E-COMMERCE MARKET

□ Vietnam FMCG E-commerce foundational elements



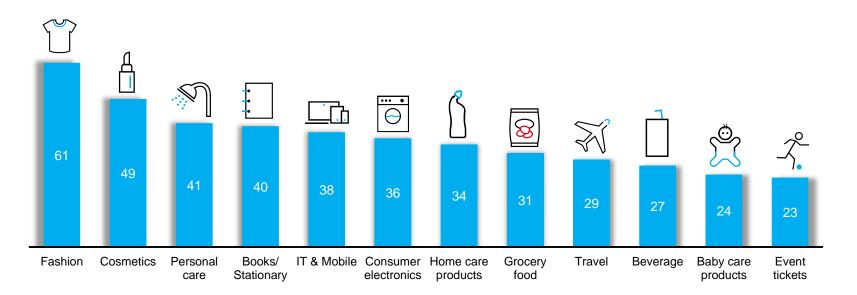
Source: CIA World Factbook; Nielsen: Cross Platform Insights 2016. *as compared to total 30 developed & developing countries – Nielsen global key drivers for Grocery E-commerce 2018

E-COMMERCE MAY NEED MORE TIME TO GET BIGFOMMERCE BUT OPPORTUNIES ARE ALREADY HERE WITH CONNECTED SPENDERS



MANY CONSUMERS HAVE PURCHASED ONLINE

□ Categories Vietnamese online shopper purchased in L3M



BAL/MACRO

TO IMPROVE IS TO CHANGE; TO BE PERFECT IS TO CHANGE OFTEN"

Winston Churchill

nielsen

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